### FINANCIAL REPORT WITH SUPPLEMENTAL INFORMATION

JUNE 30, 2008

#### Delton Kellogg Schools

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#### Delton Kellogg Schools

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#### INDEPENDENT AUDITOR'S REPORT



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Board of Education Delton Kellogg Schools, Michigan

We have audited the accompanying financial statements of the governmental activities, each major fund, and the aggregate remaining fund information of Delton Kellogg Schools, as of and for the year ended June 30, 2008, which collectively comprise the School District's basic financial statements as listed in the table of contents. These financial statements are the responsibility of Delton Kellogg Schools' management. Our responsibility is to express opinions on these financial statements based on our audit.

conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in Government Auditing Standards, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and the significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinions.

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, each major fund, and the aggregate remaining fund information of Delton Kellogg Schools as of June 30, 2008, and the respective changes in financial position, for the year then ended, in conformity with accounting principles generally accepted in the United States of America.

The administration's discussion and analysis and budgetary comparison schedules, as identified in the table of contents, are not a required part of the basic financial statements but is supplemental information required by accounting principles generally accepted in the United States of America. We have applied certain limited procedures, which consisted principally of inquiries of management regarding the methods of measurement and presentation of the required supplemental information. However, we did not audit the information and express no opinion on it.

Donald L. Paulsen, CPA
Patrick J. Morshen, CPA
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Michael R. Wilson, CPA
Frick L. Strawser, CPA
Jenel T. Norman (1941-1982)

Board of Education Delton Kellogg Schools

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise Delton Kellogg Schools basic financial statements. The accompanying other supplemental information, as identified in the table of contents, is presented for purposes of additional analysis and is not a required part of the basic financial statements. The accompanying schedule of expenditures of Federal Awards is presented for purposes of additional analysis as required by U.S. Office of Management and Budget Circular A-133, Audits of States, Local Governments, and Non-Profit Organizations, and is not a required part of the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and, in our opinion, is fairly stated, in all material respects in relation to the basic financial statements taken as a whole.

In accordance with Government Auditing Standards, we have also issued our report dated October 6, 2008, on our consideration of Delton Kellogg School's internal control over financial reporting and on our tests of it's compliance with certain provisions of laws, regulations, contracts and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with Government Auditing Standards and should be considered in assessing the results of our audit.

Navana & Pendan, P.C.

October 6, 2008



### ADMINISTRATION'S DISCUSSION AND ANALYSIS YEAR ENDED June 30, 2008

This section of Delton Kellogg Schools' annual financial report presents our discussion and analysis of the School District's financial performance during the year ended June 30, 2008. Please read it in conjunction with the School District's financial statements, which immediately follow this section.

#### Using this Annual Report

This annual report consists of a series of financial statements and notes to those statements. These statements are organized so the reader can understand Delton Kellogg Schools financially as a whole. The Districtwide Financial Statements provide information about the activities of the whole School District, presenting both an aggregate view of the School District's finances and a longer-term view of those finances. financial statements provide the next level of detail. For governmental activities, these statements tell how services were financed in the shortterm as well as what remains for future spending. The fund financial statements look at the School District's operations in more detail than the district-wide financial statements by providing information about the School District's most significant funds - the General Fund, the Capital Projects Fund and the Debt Service Fund, with all other funds presented in one column as nonmajor funds. The remaining statement, the statement of fiduciary net assets, presents financial information about activities for which the School District acts solely as an agent for the benefit of students and parents.

Management's Discussion and Analysis (MD&A) (Required Supplemental Information)

#### Basic Financial Statements

District-wide Financial Statements

Fund Financial Statements

Notes to the Basic Financial Statement

(Required Supplemental Information)
Budgetary Information for the General Fund and Major Special Revenue Funds

Other Supplemental Information

#### Reporting the School District as a whole - District-wide Financial Statements

One of the most important questions asked about the School District is, "As a whole, what is the School District's financial condition as a result of the year's activities?" The statement of net assets and the statement of activities, which appear first in the School District's financial statements, report information on the School District as a whole and its activities in a way that helps you answer this question. We prepare these statements to include all assets and liabilities, using the accrual basis of accounting, which is similar to the accounting used by most private-sector companies. All of the current year's revenues and expenses are taken into account regardless of when cash is received or paid.

### ADMINISTRATION'S DISCUSSION AND ANALYSIS - (Continued) YEAR ENDED June 30, 2008

These two statements report the School District's net assets - the difference between assets and liabilities, as reported in the statement of net assets - as one way to measure the School District's financial health or financial position. Over time, increases or decreases in the School District's net assets - as reported in the statement of activities - are indicators of whether its financial health is improving or deteriorating. The relationship between revenues and expenses is the School District's operating results. However, the School District's goal is to provide services to our students, not to generate profits as commercial entities do. One must consider many other nonfinancial factors, such as the quality of the education provided and the safety of the schools, to assess the overall health of the School District.

The statement of net assets and statement of activities report the governmental activities for the School District, which encompass all of the School District's services, including instruction, supporting services, community services, athletics, and food services. Property taxes, unrestricted State Aid (foundation allowance revenue), and State and federal grants finance most of these activities.

#### Reporting the School District's Most Significant Funds - Fund Financial Statements

The School District's fund financial statements provide detailed information about the most significant funds - not the School District as a whole. Some funds are required to be established by State law and by bond covenants. However, the School District establishes many other funds to help it control and manage money for particular purposes or to show that it's meeting legal responsibilities for using certain taxes, grants, and other money. The governmental funds of the School District use the following accounting approach:

Governmental funds - All of the School District's services are reported in governmental funds. Governmental fund reporting focuses on showing how money flows into and out of funds and the balances left at year end that are available for spending. They are reported using an accounting method called modified accrual accounting, which measures cash and all other financial assets that can readily be converted to cash. The governmental fund statements provide a detailed short-term view of the operations of the School District and the services it provides. Governmental fund information helps you determine whether there are more or fewer financial resources that can be spent in the near future to finance the School District's programs. We describe the relationship (or differences) between governmental activities (reported in the statement of net assets and the statement of activities) and governmental funds in a reconciliation.

### ADMINISTRATION'S DISCUSSION AND ANALYSIS - (Continued) YEAR ENDED June 30, 2008

### The School District as Trustee - Reporting the School District's Fiduciary Responsibilities

The School District is the trustee, or fiduciary, for its student activity funds. All of the School District's fiduciary activities are reported in separate statements of fiduciary net assets. We exclude these activities from the School District's other financial statements because the School District cannot use these assets to finance its operations. The School District is responsible for ensuring that the assets reported in these funds are used for their intended purposes.

#### The School District as a Whole

Recall that the statement of net assets provides the perspective of the School District as a whole. Table I provides a summary of the School District's net assets as of June 30, 2008 and 2007:

TABLE I	June 30	
	2008	2007
Assets Current and other assets	\$ 5,261,789	\$ 5,761,015
Capital assets - Net of accumulated depreciation	14,613,909	15,239,617
Total assets	19,875,698	21,000,632
Liabilities		
Current liabilities	4,587,176	4,476,673
Long-term liabilities	11,541,864	12,515,031
Total liabilities	16,129,040	16,991,704
Net Assets		
Invested in property and equipment -		
net of related debt	2,236,607	
Restricted for debt service	460,831	•
Unrestricted	1,049,220	1,289,104
Total net assets	\$ 3,746,658	\$ 4,008,928

#### ADMINISTRATION'S DISCUSSION AND ANALYSIS - (Continued) YEAR ENDED June 30, 2008

The above analysis focuses on the net assets (see Table I). The change in net assets (see Table 2) of the School District's governmental activities is discussed below. The School District's net assets were \$3,746,658 at June 30, 2008. Capital assets, net of related debt totaling \$2,236,607 compares the original cost, less depreciation of the School District's capital assets to long-term debt. Most of the debt will be repaid from voter-approved property taxes collected as the debt service comes due. Restricted net assets are reported separately to show legal constraints from debt covenants and enabling legislation that limit the School District's ability to use those net assets for day-to-day operations. remaining amount of net assets \$1,049,220 was unrestricted.

The \$1,049,220 in unrestricted net assets of governmental activities represents the accumulated results of all past years' operations. The operating results of the General Fund will have a significant impact on the change in unrestricted net assets from year to year.

The results of this year's operations for the School District as a whole are reported in the statement of activities (see Table 2), which shows the changes in net assets for fiscal years ended June 30, 2008 and 2007.

TABLE 2	June 30	
	2008 2007	
Revenue Program revenue:		
Charges for services Grants and categoricals General revenue:	\$ 564,255 \$ 731,110 2,484,517 2,351,840	
Property taxes State foundation allowance	3,463,289 3,155,392 10,250,020 10,872,543	
Interest earnings and other  Total revenue	167,382 196,183 16,929,463 17,307,068	
Function/Program Expenses		
Instruction Support services Community services Food services Athletics Interest on long-term debt Depreciation (unallocated)	\$ 9,609,620 \$ 9,803,761 4,898,484 4,821,130 118,646 117,252 702,764 686,219 401,920 383,592 509,776 527,685 950,523 930,381	
Total expenses	17,191,733 17,270,020	
Increase in net assets	<u>\$ (262,270</u> ) <u>\$ 37,048</u>	

### ADMINISTRATION'S DISCUSSION AND ANALYSIS - (Continued) YEAR ENDED June 30, 2008

As reported in the statement of activities, the cost of all governmental activities this year was \$17,191,733. Certain activities were partially funded from those who benefited from the programs \$(564,255) or by other governments and organizations that subsidized certain programs with grants and categoricals \$(2,484,517). We paid for the remaining "public benefit" portion of our governmental activities with \$3,463,289 in taxes, \$10,250,020 in State foundation Allowance, and with our other revenues, such as interest and general entitlements.

The School District experienced a decrease in net assets of \$262,270. Key reasons for the change in net assets were capitalizable expenditures and the repayment of bond principal. The change in net assets differs from the change in fund balance and a reconciliation appears on page 15.

As discussed above, the net cost shows the financial burden that was placed on the State and the School District's taxpayers by each of these functions. Since property taxes for operations and unrestricted State aid constitute the vast majority of School District operating revenue sources, the Board of Education and Administration must annually evaluate the needs of the School District and balance those needs with State-prescribed available unrestricted sources.

#### The School District's Funds

As we noted earlier, the School District uses funds to help it control and manage money for particular purposes. Looking at funds helps the reader consider whether the School District is being accountable for the resources taxpayers and others provide to it and may provide more insight into the School District's overall financial health.

As the School District completed this year, the governmental funds reported a combined fund balance of \$1,731,010, which is a decrease of \$515,562 from last year. In the General Fund, our principal operating fund, the fund balance decreased \$370,782 to \$1,121,589. The General Fund fund balance has been reserved for prepaid assets - \$31,649; reserved for inventories - \$143,852; reserved for encumbrances - \$68,985; and undesignated - \$877,103. In the Capital Projects Fund the fund balance decreased \$203,792 to \$-0-. The purpose of the Capital Projects Fund was complete. In the Debt Service Fund the fund balance increased \$59,759 to \$544,061. Millage rates are determined annually to ensure that the School District accumulates sufficient resources to pay annual bond issue-related debt service. Debt Service Fund fund balance is reserved since it can only be used to pay debt service obligations.

ADMINISTRATION'S DISCUSSION AND ANALYSIS - (Continued)
YEAR ENDED June 30, 2008

#### General Fund Budgetary Highlights

Over the course of the year, the School District revises its budget as it attempts to deal with changes in revenues and expenditures. State law requires that the budget be amended to ensure that expenditures do not exceed appropriations. A schedule showing the School District's original and final budget amounts compared with amounts actually paid and received is provided in required supplemental information of these financial statements. Changes to the General Fund original budget were as follows:

Budgeted revenues were increased by \$409,945 to better reflect adjustments to state per student foundation funding, adjustments to categorical funding and various grant programs. Actual revenues were within \$108,013 (0.7 percent) of the final budgeted revenues.

Budgeted expenditures were increased by \$421,679. Actual expenditures ended the year under the final budget by \$139,589 (0.9 percent).

#### Capital Asset and Debt Administration

Capital Assets

At June 30, 2008, the School District had \$31,173,998 invested in a broad range of capital assets, including land, buildings, furniture, and equipment. This amount represents a net increase (including additions and disposals) of \$238,139, or .8 percent, from last year. The majority of this increase was funded out of the Capital Projects Fund.

	2008	2007
Land Buildings and improvements Buses and other vehicles Furniture and equipment	\$ 911,103 27,747,224 1,263,710 1,251,961	\$ 911,103 27,540,404 1,256,216 1,228,136
Total capital assets	31,173,998	30,935,859
Less accumulated depreciation	16,560,089	15,696,242
Net capital assets	\$ 14,613,909	<u>\$ 15,239,617</u>

### ADMINISTRATION'S DISCUSSION AND ANALYSIS - (Continued) YEAR ENDED June 30, 2008

Debt

At the end of this year, the School District had \$12,377,302 in bonds outstanding versus \$13,122,302 in the previous year - a decrease of \$745,000. This change was the result of scheduled principal payments.

2008 2007

General Obligation Bonds

\$ 12,377,302
\$ 13,122,302

The School District's General Obligation Bond rating continues to be equivalent to the State's credit rating. The State limits the amount of general obligation debt that schools can issue to 15 percent of the assessed value of all taxable property within the School District's boundaries. If the School District issues "qualified debt," i.e., debt backed by the State of Michigan, such obligations are not subject to this debt limit. The School District's outstanding unqualified general obligation debt of \$12.4 million is significantly below the statutorily imposed limit.

#### Factors Bearing on the District's Future

At the time these financial statements were prepared and audited, the District was aware of existing circumstances that could significantly affect its financial health in the future:

The financial status of the State of Michigan may result in future Executive Order cuts from the Governor.

A reduction in student count will result in a decrease in State Aid (foundation allowance) revenue.

Increases in the employer contribution to the Michigan Public School Employees Retirement System, as well as increased premiums for health insurance will significantly affect the District's finances.

Increases in heating fuel costs and transportation fuel costs.

#### Contacting the School District's Financial Management

This financial report is designed to provide the School District's citizens, taxpayers, customers, and investors and creditors with a general overview of the School District's finances and to demonstrate the School District's accountability for the money it receives. If you have questions about this report or need additional information, contact the Business Department, 327 North Grove Street, Delton, Michigan 49046.

### STATEMENT OF NET ASSETS June 30, 2008

June 30, 2006	Governmental <u>Activities</u>
_ASSETS_	
Current Assets Cash and cash equivalents Accounts receivable Taxes receivable (net)	\$ 2,679,164 251,710
Due from other governmental units Prepaid expenses Inventories	2,146,527 31,649 152,739
Total current assets	5,261,789
Noncurrent Assets	
Capital assets Less: accumulated depreciation	31,173,998 16,560,089
Total noncurrent assets	14,613,909
Total assets	19,875,698
LIABILITIES Current Liabilities	
Short-term note payable Accounts payable	1,850,000 328,607
Accrued payroll	667,993
Accrued benefits	612,465
Accrued interest	151,311
Deferred revenue	3,633
Accrued severance pay	137,729
Bonds payable, due within one year	835,438
Total current liabilities	4,587,176
Noncurrent Liabilities	
Accrued severance pay	11 541 064
Bonds payable	11,541,864
Total noncurrent liabilities	11,541,864
Total liabilities	16,129,040
<u>NET ASSETS</u> Invested in capital assets, net of related debt	2,236,607
Restricted for debt service	460,831
Unrestricted	1,049,220
Total net assets	\$ 3,746,658

### STATEMENT OF ACTIVITIES YEAR ENDED June 30, 2008

	Expenses	Program Charges for Services	Revenues  Operating Grants/ Contributions	Governmental Activities Net (Expense) Revenue and Changes in Net Assets
Functions/Programs				
Governmental activitie	s:			
Instruction Support services Food services Athletics Community services Interest on long- term debt Depreciation (unallocated) Total Governmental	\$ 9,609,620 4,898,484 702,764 401,920 118,646 509,776 950,523	\$ 46,385 - 388,717 103,673 25,480 - -	130,127	(4,768,357)
activities	\$ 17,191,733	\$ 564,255	\$ 2,484,517	(14,142,961)
	genera	y taxes, levi al operations y taxes, levi		2,247,069 1,216,220
	specif	id not restri Tic purposes t and investm		10,250,020 54,862 112,520
	To	otal general	revenues	13,880,691
	Change in Ne	et Assets		(262,270)
	Net Assets -	- Beginning o	of year	4,008,928
	Net Assets -	- End of year	2	\$ 3,746,658

#### GOVERNMENTAL FUNDS BALANCE SHEET June 30, 2008

<u>ASSETS</u>	<u>General</u>	Capital Projects		Debt <u>Service</u>
Cash and cash equivalents Accounts receivable Due from other governmental units Due from other funds Prepaid expenditures Inventories	\$ 1,999,456 251,418 2,146,527 64,336 31,649 143,852	- - - - -	\$	544,336 62 - - - -
Total assets	\$ 4,637,238	\$ 	\$	544,398
LIABILITIES AND FUND BALANCES				
Liabilities Short-term note payable Accounts payable Accrued payroll Accrued benefits Accrued interest Due to other funds Deferred revenue  Total liabilities	\$ 1,850,000 317,537 665,274 611,124 68,081 - 3,633	- - - - - -	\$	- 337 - - - - - - 337
Fund Balances: Reserved: Prepaid assets Inventories Encumbrances Debt service Capital projects Unreserved: Undesignated	31,649 143,852 68,985 - - - 877,103	- - - -		- - - 544,061 -
Total fund balances	1,121,589			544,061
Total liabilities and fund balances	<u>\$ 4,637,238</u>	\$ 	<u>\$</u>	544,398

Other
Non-Major
Governmental

Gov	ernmental	Total
	Funds	 <u>Total</u>
\$	135,372 230 - - - 8,887	\$ 2,679,164 251,710 2,146,527 64,336 31,649 152,739
\$	144,489	\$ 5,326,125
\$	- 10,733 2,719 1,341 - 64,336	\$ 1,850,000 328,607 667,993 612,465 68,081 64,336 3,633
	79,129	3,595,115
	- 8,887 - - -	31,649 152,739 68,985 544,061
	56,473	 933,576
	65,360	 1,731,010
\$	144,489	\$ 5,326,125

#### GOVERNMENTAL FUNDS

#### RECONCILIATION OF THE BALANCE SHEET OF GOVERNMENTAL FUNDS TO THE STATEMENT OF NET ASSETS June 30, 2008

Total Fund Balances - Governmental Funds

\$ 1,731,010

Amounts reported for governmental activities in the statement of net assets are different because:

Capital assets used in governmental activities are not financial resources and are not reported in the funds.

The cost of the capital assets is

31,173,998

Accumulated depreciation is

(16,560,089)

Total

14,613,909

Long-term liabilities are not due and payable in the current period and are not reported in the funds:

Accrued severance pay Bonds payable

(137,729)

(12,377,302)

Accrued interest payable on long-term liabilities is not included as a liability in governmental activities \_\_\_\_\_(83,230)

Net assets of governmental activities

\$ 3,746,658

#### GOVERNMENTAL FUNDS

### STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES YEAR ENDED June 30, 2008

	General	Capital Projects	Debt <u>Service</u>
Revenues	General	Projects	<u> </u>
Local sources	\$ 2,465,993	\$ 3,028	\$ 1,233,515
State sources	11,280,779	γ 5,020 -	γ 1,233,313 -
Federal sources	858,183	_	_
Interdistrict sources	215,191	_	_
11100141501100 5041005	<u> </u>		
Total revenues	14,820,146	3,028	1,233,515
Expenditures			
Instruction	9,741,265	_	_
Supporting services	4,920,021	_	_
Community services	118,646	_	_
Food service	_	_	_
Athletics	_	_	_
Debt service:			
Principal	75,000	_	670,000
Interest and other	81,008	_	503,756
Capital outlay		206,820	
Total expenditures	14,935,940	206,820	1,173,756
Eugaga (doficionau) of morronuos			
Excess (deficiency) of revenues over expenditures	(115 704)	(203,792)	59,759
Over expenditures	(115,794)	(203,192)	39,739
Other financing sources (uses)			
Operating transfers in	32,000	_	_
Operating transfers out	(286,988)		
Total other financing			
sources (uses)	(254,988)		
Net Change in Fund Balances	(370,782)	(203,792)	59,759
_ ,,,	1 (00 0==	000 705	404.005
Fund balances, July 1	1,492,371	203,792	484,302
Fund balances, June 30	\$ 1,121,589	\$ –	\$ 544,061

Other Non-Major Governmental

Governmental Funds	Total
\$ 501,185 48,101 323,488	\$ 4,203,721 11,328,880 1,181,671 215,191
872,774	16,929,463
- - - 726,589 401,920	9,741,265 4,920,021 118,646 726,589 401,920
- - -	745,000 584,764 206,820
1,128,509	17,445,025
(255,735)	(515,562)
286,988 (32,000)	318,988 (318,988)
254,988	
(747)	(515,562)
66,107	2,246,572
\$ 65,360	<u>\$ 1,731,010</u>

#### GOVERNMENTAL FUNDS

# RECONCILIATION OF THE STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES OF GOVERNMENTAL FUNDS TO THE STATEMENT OF ACTIVITIES YEAR ENDED June 30, 2008

Net change in Fund Balances - Total Governmental Funds	\$	(515,562)
Amounts reported for governmental activities in the statement of activities are different because:		
Governmental funds report capital outlays as expenditures; in the statement of activities, these costs are allocated over their estimated useful lives as depreciation.		
Depreciation expense		(950,523)
Capital outlays		324,815
Total		(625,708)
Accrued interest is recorded in the statement of activitie when incurred; it is not reported in governmental funds until paid	s	2,355
Accrued severance pay is reported on the accrual method in the statement of activities, and recorded as an expenditure when financial resources are used in the government funds.		
Accrued voluntary severance plan beginning of year Accrued voluntary severance plan end of year		269,374 (137,729)
Repayment of bond principal is an expenditure in the governmental funds, but not in the statement of activiti (where it reduces long-term debt)	les —	745,000
Change in Net Assets of Governmental Activities	\$	(262,270)

#### FIDUCIARY FUND STATEMENT OF FIDUCIARY NET ASSETS June 30, 2008

Student Activities <u>Agency Fund</u>

ASSETS

Cash and cash equivalents

\$ 150,978

LIABILITIES

Due to student groups

<u>\$ 150,978</u>

### NOTES TO FINANCIAL STATEMENTS June 30, 2008

#### NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The accounting policies of Delton Kellogg Public Schools conform to accounting principles generally accepted in the United States of America (GAAP) as applicable to governmental units. The following is a summary of the significant accounting policies used by the School District:

#### Reporting Entity

The School District is governed by an elected seven-member Board of Education. The accompanying financial statements have been prepared in accordance with criteria established by the Governmental Accounting Standards Board for determining the various governmental organizations to be included in the reporting entity. These criteria include significant operational financial relationships that determine which of the governmental organizations are a part of the School Districts' reporting entity, and which organizations are legally separate, component units of the school district. Based on the application of the criteria, the district does not contain any component units.

#### District-Wide and Fund Financial Statements

The district-wide financial statements (i.e., the statement of net assets and the statement of changes in net assets) report information an all of the nonfiduciary activities of the primary government. For the most part, the effect of interfund activity has been removed from these statements. Governmental activities, which normally are supported by taxes and intergovernmental revenues, are reported separately from business-type activities, which rely to a significant extent on fees and charges for support. All the district's government wide activities are considered governmental activities.

The statement of activities demonstrates the degree to which the direct expenses of a given function or segment are offset by program revenues. Direct expenses are those that are clearly identifiable with a specific function. Program revenue includes (1) charges to customers or applicants who purchase, use, or directly benefit from goods, services, or privileges provided by a given function and (2) grants and contributions that are restricted to meeting the operational or capital requirements of a particular function. Taxes, intergovernmental payments, and other items not properly included among program revenues are reported instead as general revenue.

Separate financial statements are provided for governmental funds and fiduciary funds, even though the latter are excluded from the government-wide financial statements. Major individual governmental funds are reported as separate columns in the fund financial statements.

### NOTES TO FINANCIAL STATEMENTS June 30, 2008

#### NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

Measurement Focus, Basis of Accounting, and Financial Statement Presentation

District-Wide Statements - The district-wide financial statements are reported using the economic resources measurement focus and the accrual basis of accounting. Revenue is recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Property taxes are recognized as revenue in the year for which they are levied. Grants, categorical aid, and similar items are recognized as revenue as soon as all eligibility requirements imposed by the provider have been met.

As a general rule, the effect of interfund activity has been eliminated from the government-wide financial statements.

Amounts reported as program revenue include (1) charges to customer or applicants for goods, services, or privileges provided; (2) operating grants and contributions; and (3) capital grants and contributions. Internally dedicated resources are reported as general revenue rather than as program revenue. Likewise, general revenue includes all taxes and unrestricted State aid.

Fund-based Statements - Governmental fund financial statements are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Revenue is recognized as soon as it is both measurable and available. Revenue is considered to be available if it is collected within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the government considers revenues to be available if they are collected within 60 days of the end of the current fiscal period. Expenditures generally are recorded when a liability is incurred, as under accrual accounting. However, debt service expenditures, as well as expenditures related to compensated absences and claims and judgments, are recorded only when payment is due.

Property taxes, unrestricted State aid, intergovernmental grants, and interest associated with the current fiscal period are all considered to be susceptible to accrual and so have been recognized as revenue of the current fiscal period. All other revenue items are considered to be available only when cash is received by the government.

Fiduciary fund statements also are reported using the economic resources measurement focus and the accrual basis of accounting.

The school district reports the following major governmental funds:

The General Fund is the school district's primary operating fund. It accounts for all financial resources of the district, except those required to be accounted for in another fund.

### NOTES TO FINANCIAL STATEMENTS June 30, 2008

#### NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

The Capital Projects Fund is used to record bond proceeds or other revenue and the disbursement of funds specifically designated for acquiring new school sites, buildings, equipment, and for major remodeling and repairs. The fund is retained until the purpose for which the fund was created has been accomplished.

The Debt Service Fund is used to record tax, interest, other revenue for payment, principle, and other expenditures on the bond issues.

Additionally, the government reports the following fund types:

Special Revenue Funds are used to account for the proceeds of specific revenue sources that are restricted to expenditures for specified purposes.

The School Service Funds are Special Revenue Funds that segregate, for administrative purposes, the transactions of a particular activity from regular revenue and expenditure accounts. The School District maintains full control of these funds. The School Service Funds maintained by the School District are the Athletic Fund and Food Services Fund.

Fiduciary Funds are used to account for assets held by the School District in a trustee capacity or as an agent. Fiduciary Fund net assets and results of operations are not included in the government-wide statements. Agency Funds are custodial in nature (assets equal liabilities) and do not involve measurement of results of operations.

The School District presently maintains a Student Activities Fund to record the transactions of student and parent groups for school and school-related purposes. The funds are segregated and held in trust for the students and parents.

#### Assets, Liabilities, and Net Assets or Equity

**Deposits and Investments -** Cash and cash equivalents include cash on hand, demand deposits, and short-term investments with a maturity of three months or less when acquired. Investments are stated at fair value.

Receivables and Payables - In general, outstanding balances between funds are reported as "due to/from other funds." Activity between funds that are representative of lending/borrowing arrangements outstanding at the end of the fiscal year are referred to as "advances to/from other funds."

### NOTES TO FINANCIAL STATEMENTS June 30, 2008

#### NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

Property tax and other trade receivables are shown net of an allowance for uncollectible amounts. Property taxes are assessed as of December 31 and the related property taxes become a lien on December 1 of the following year. Taxes are considered delinquent on March 1 of the following year. At this time, penalties and interest are assessed and the total obligation is added to the county tax rolls.

The State of Michigan utilized a foundation allowance approach, which provides for a specific annual amount of revenue per student based on a state-wide formula. The foundation allowance is funded from a combination of state and local sources. Revenues from state sources are primarily governed by the School Aid Act and the School Code of Michigan. The state portion of the foundation is provided from the state's School Aid Fund and is recognized as revenue in accordance with state law and accounting principles generally accepted in the United States of America.

The District also receives revenue from the state to administer certain categorical education programs. State rules require that revenue earmarked for these programs be used for its specific purpose. Certain categorical funds require an accounting to the state of the expenditures incurred. For categorical funds meeting this requirement, funds received, which are not expended by the close of the fiscal year are recorded as deferred revenue. Other categorical funding is recognized when the appropriation is received.

Inventories and Prepaid Items - Inventories are valued at cost, on a first-in, first-out basis. Inventories of governmental funds are recorded as expenditures when consumed rather than when purchased. Certain payments to vendors reflect costs applicable to future fiscal years and are recorded a prepaid items in both government-wide and fund financial statements.

Capital Assets - Capital assets, which include land, buildings, equipment, and vehicles are reported in the applicable governmental column in the government-wide financial statements. Capital assets are defined by the government as assets with an initial individual cost of more that \$5,000 and an estimated useful life in excess of five years. Such assets are recorded at historical cost or estimated historical cost if purchased or constructed. Donated capital assets are recorded at estimated fair market value at the date of donation. Costs of normal repair and maintenance that do not add to the value or materially extended asset life are not capitalized. The school district does not have infrastructure type assets.

### NOTES TO FINANCIAL STATEMENTS June 30, 2008

#### NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

Buildings, equipment, and vehicles are depreciated using the straight-line method over the following useful lives:

Buildings	and additions	20-50	years
Buses and	other vehicles	5-10	years
Furniture	and other equipment	5-10	years

Long-Term Obligations - In the government-wide financial statements, long-term debt and other long-term obligations are reported as liabilities in the statement of net assets. Bond premiums and discounts, as well as issuance costs, are deferred and amortized over the life of the bonds using the effective interest method. Bonds payable are reported net of the applicable bond premium or discount. Bond issuance costs are reported as deferred charges and amortized over the term of the related debt.

In the fund financial statements, governmental fund types recognize bond premiums and discounts, as well as bond issuance costs, during the current period.

Premiums received on debt issuances are reported as other financing sources while discounts are reported as other financing uses. Issuance costs are reported as debt service expenditures.

Fund equity - In the fund financial statements, governmental funds report reservations of fund balance for amounts that are not available for appropriation or are legally restricted by outside parties for use for a specific purpose. Designations of fund balance represent tentative management plans that are subject to change.

Comparative Data/Reclassifications - Comparative data is not included in the district's financial statements.

#### NOTE 2 - STEWARDSHIP, COMPLIANCE AND ACCOUNTABILITY

**Budgetary Information -** Annual budgets are adopted on a basis consistent with generally accepted accounting principles and state law for the general and special revenue funds. All annual appropriations lapse at fiscal year end.

The budget document presents information by fund and function. The legal level of budgetary control adopted by the governing body (i.e., the level at which expenditures may not legally exceed appropriations) is the function level. State law requires the district to have its budget in place by July 1. Expenditures in excess of amounts budgeted is a violation of Michigan Law. State law permits districts to amend its budgets during the year. There were no significant amendments during the year.

### NOTES TO FINANCIAL STATEMENTS June 30, 2008

#### NOTE 2 - STEWARDSHIP, COMPLIANCE AND ACCOUNTABILITY - Continued

Encumbrance accounting is employed in governmental funds. Encumbrances (e.g., purchase orders, contracts) outstanding at year end are reported as reservations of fund balances and do not constitute expenditures or liabilities because the goods or services have not been received as of year end; the commitments will be reappropriated and honored during the subsequent year.

Excess of Expenditures Over Appropriations in Budgeted Funds - The School district did not have significant expenditure budget variances.

Capital Projects Fund Compliance - The Capital Projects Funds include capital project activities funded with bonds issued after May 1, 1994. For these capital projects, the School District has complied with the applicable provisions of 1351a of the State of Michigan's School Code.

#### NOTE 3 - CASH AND CASH EQUIVALENTS

The School District's cash and cash equivalents at June 30, 2008, are composed of the following:

	Governmental	Fiduciary	Total Primary
	<u> Activities</u>	<u> Funds</u>	Government
Deposits	<u>\$ 2,679,164</u>	<u>\$ 150,978</u>	\$ 2,830,142

Deposits consist of checking, savings, and bank municipal investment funds. The above deposits were reflected in the accounts of the bank (without recognition of checks written but not yet cleared, or of deposits in transit) at \$2,975,841. Of that amount, \$250,000 was covered by federal depository insurance coverage or secured and \$685,336 was uninsured and uncollateralized. The balance of \$2,040,505 was invested in the bank municipal investment funds which are not categorized by risk.

The School District believes that due to the dollar amounts of cash deposits and the limits of FDIC insurance, it is impractical to insure all bank deposits. The School District evaluates each financial institution it deposits School District funds with and assesses the level of risk of each institution; only those institutions with an acceptable estimated risk level are used as depositories.

### NOTES TO FINANCIAL STATEMENTS June 30, 2008

#### NOTE 4 - CAPITAL ASSETS

Capital asset activity of the School District's governmental activities was as follows:

	Balance July 1, 2007	Additions	Disposals and Adjustments	d Balance June 30, 2008
Assets not being	۵ 011 102	Å	\$ -	å 011 102
depreciated - Land Capital assets being deprec Buildings and building	\$ 911,103 ciated:	Ş –	۶ –	\$ 911,103
improvements	27,540,404	206,820	_	27,747,224
Buses and other vehicles	1,256,216	94,170	86,676	1,263,710
Furniture and equipment	1,228,136	23,825	, =	1,251,961
- W				
Subtotal	30,024,756	324,815	86,676	30,262,895
Accumulated depreciation: Buildings and building				
improvements	13,980,957	781,773	_	14,762,730
Buses and other vehicles	944,107	96,356	86,676	953,787
Furniture and equipment	771,178	72,394	· _	843,572
rariiroare ana equipmene	,,,,,,,,	, 2 , 0 , 1		0107072
Subtotal	15,696,242	950,523	86,676	16,560,089
Net capital assets being depreciated	14,328,514			13,702,806
Net capital assets	<u>\$ 15,239,617</u>			<u>\$ 14,613,909</u>

Depreciation expense was not charged to activities as the School District considers its assets to impact multiple activities and allocation is not practical.

#### NOTE 5 - INTERFUND RECEIVABLES, PAYABLES, AND TRANSFERS

Other governmental funds

The composition of interfund balances is as follows:

Receivable Fund	Payable Fund	Amount
Due To/From Other Funds: General Fund	Other governmental funds <u>\$</u>	64,336
Interfund Transfers:	Transfer Out:	
Transfer in:	General Fund	

\$ 254,988

### NOTES TO FINANCIAL STATEMENTS June 30, 2008

#### NOTE 6 - SHORT-TERM NOTE PAYABLE

Michigan Municipal Bond Authority State Aid note payable on August 20, 2008 plus interest at 3.68%

\$ 1,850,000

#### NOTE 7 - LONG-TERM DEBT

The school district issues bonds, notes, and other contractual commitments to provide for the acquisition and construction of major capital facilities and the acquisition of certain equipment. General obligation bonds are direct obligations and pledge the full faith and credit of the school district. Other long-term obligations include accumulated severance pay.

Long-term obligation activity can be summarized as follows:

#### Governmental Activities

	Beginning Balance	Additions	Reductions	Ending Due Within Balance One Year
Bonds Other	\$13,122,302	\$ -	\$ 745,000	\$12,377,302 <u>\$ 835,438</u>
	n <u>s 269,374</u>		131,645	137,729 \$ 137,729
Totals	<u>\$13,391,676</u>	\$ -	<u>\$ 876,645</u>	<u>\$12,515,031</u>

The annual requirement to service the bonds outstanding to maturity, including both principal and interest, are as follows:

Year ended _June 30,	Principal	Interest	Total
2009 2010 2011 2012 2013	\$ 835,438 802,419 867,773 938,142 1,013,530	468,479 442,289 413,970 378,706	1,270,898 1,310,062 1,352,112 1,392,236
Thereafter		1,273,412 \$3,476,240	9,193,412 \$15,853,542

### NOTES TO FINANCIAL STATEMENTS June 30, 2008

#### NOTE 7 - LONG-TERM DEBT - (Continued)

Governmental Activities:

General obligation bonds consist of:

2003 General Obligation School Building and Site and Refunding Bonds payable in annual installments of \$185,000 to \$1,540,000 plus interest at 2.00% to 4.50% through May 2019

\$ 12,245,000

1999 General Obligation Energy Conservation Improvement Bonds payable in annual installments of \$75,000 to \$80,000 plus interest at 5.0% through May 2009

80,000

\$127,259 1998 School Improvement Bond
(Durant Settlement) payable in annual
installments of \$8,936 through
May 15, 2013; interest at 4.76%; annual
principal and interest payments are to
be paid directly by the State of Michigan

52,302

Total bonds payable

\$ 12,377,302

Other governmental activity long-term obligations include:

Accumulated severance pay payable annually from January 2008 through January 2009

\$ 137,729

#### NOTE 8 - RISK MANAGEMENT

The School District is exposed to various risks of loss related to property loss, torts, errors and omissions, and employee injuries (workers' compensation), as well as medical benefits provided to employees. The School District has purchased commercial insurance for property loss, torts, errors and omissions, and medical claims for certain employee groups. Settled claims relating to the commercial insurance have not exceeded the amount of insurance coverage in any of the past three fiscal years.

### NOTES TO FINANCIAL STATEMENTS June 30, 2008

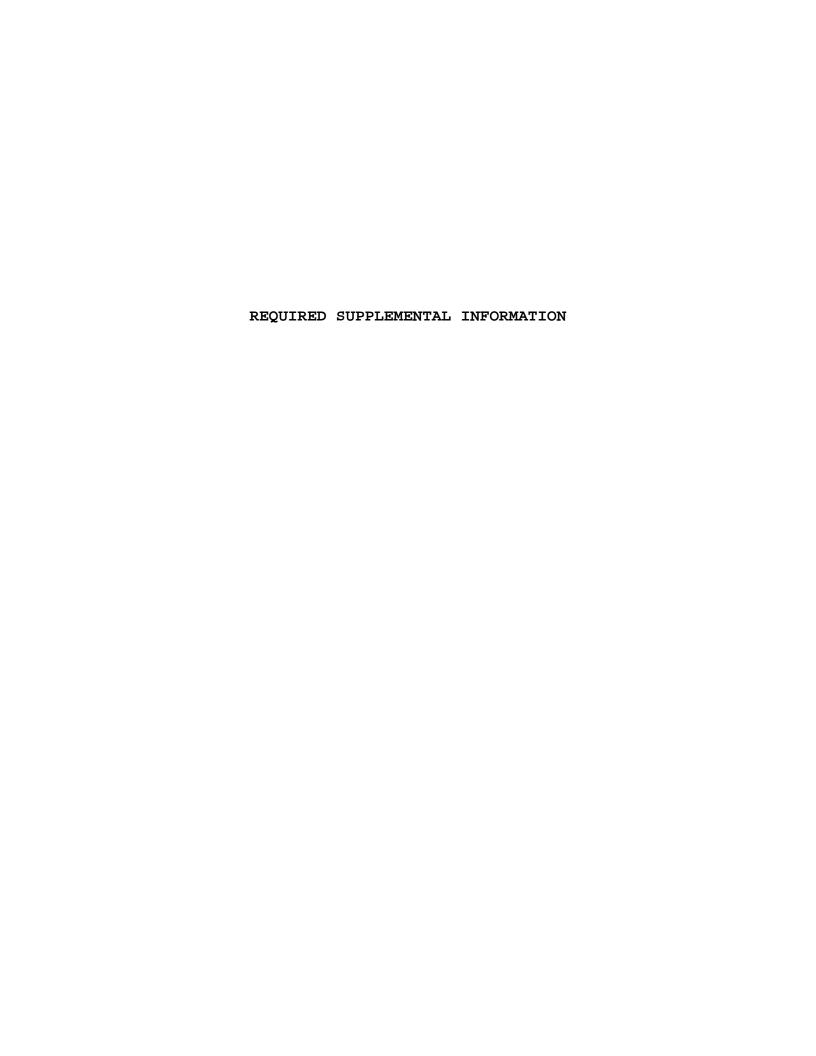
#### NOTE 9 - DEFINED BENEFIT PENSION PLAN AND POST RETIREMENT BENEFITS

Plan Description - The School District participates in the Michigan Public School Employees' Retirement System (MPSERS), a statewide, cost-sharing, multiple-employer defined benefit public employee retirement system governed by the State of Michigan that covers substantially all employees of the District. The system provides retirement, survivor and disability benefits to plan members and their beneficiaries. The Michigan Public School Employees' Retirement System issues a publicly available financial report that includes financial statements and required supplementary information for the system. That report may be obtained by writing to the system at 7150 Harris Drive, P.O. Box 30673, Lansing, MI 48909-8103.

Funding Policy - Employer contributions to the system result from the implementing effect of the School Finance Reform Act. Under these procedures, each school district is required to contribute the full actuarial funding contribution amount to fund pension benefits, plus an additional amount to fund retiree health care benefit amounts on a cash disbursement basis.

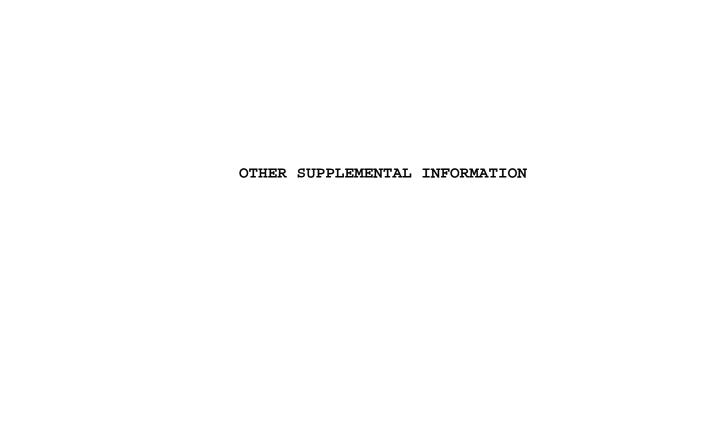
The pension benefit rate totals 17.74 percent for the period July 1, 2007 through September 30, 2007 and 16.72 percent for the period October 1, 2007 through June 30, 2008 of the covered payroll to the plan. Basic plan members make no contributions, but Member Investment Plan members contribute at rates ranging from 3 percent to 4.3 percent of gross wages. The District's contributions to the MPSERS plan for the years ended June 30, 2008, 2007, and 2006 were \$1,462,040, \$1,569,593, and \$1,543,650.

Post Employment Benefits - Under the MPSERS Act, all retirees participating in the MPSERS Pension Plan have the option of continuing health, dental, and vision coverage. Retirees having these coverages contribute an amount equivalent to the monthly cost for Part B Medicare and 10 percent of the monthly premium amount for the health, dental, and vision coverages. Required contributions for post employment health care benefits are included as part of the District's total contribution to the MPSERS plan discussed above.



## REQUIRED SUPPLEMENTAL INFORMATION BUDGETARY COMPARISON SCHEDULE - GENERAL FUND YEAR ENDED June 30, 2008

	Original Budget	Final Budget	Actual	Over (under) Final Budget
Revenues:	Budget	Budget	Accuar	Fillal Budget
Local sources	\$ 2,531,946	\$ 2,588,201	\$ 2,465,993	\$ (122,208)
State sources	10,977,138	11,268,452	11,280,779	12,327
Federal sources	796,972	856,315	858,183	1,868
Interdistrict sources	212,158	215,191	215,191	-
interdistrict sources		213,171	213,171	
Total revenue	14,518,214	14,928,159	14,820,146	(108,013)
Expenditures:				
Instruction				
Basic programs	7,323,161	7,644,038	7,670,156	26,118
Added needs	1,808,459	1,844,302	1,705,797	(138,505)
Adult/community			, ,	, , ,
education	389,814	381,709	365,312	(16,397)
Support services				
Pupil	366,227	443,761	413,460	(30,301)
Instructional staff	165,989	161,758	194,179	32,421
General administration	560,698	452,137	462,458	10,321
School administration	858,613	886,323	882,120	(4,203)
Business services	302,299	328,903	359,027	30,124
Operations and	1 717 005	1 (04 (20	1 (00 005	(2.407)
maintenance	1,717,985	1,684,632	1,682,225	(2,407)
Transportation	624,353	689,413	663,874	(25,539)
Technology services	255,030	278,391	262,678	(15,713)
Community services	120,847	119,787	118,646	(1,141)
Debt service				
Principal	75,000	75,000	75,000	_
Interest and other	<u>85,375</u>	85,37 <u>5</u>	81,008	(4,367)
Total expenditures	14,653,850	15,075,529	14,935,940	(139,589)
1				,
Excess (deficiency) of	(125, 626)	/145 250	/115 504	21 586
revenues over expenditures	(135,636)	(147,370)	(115,794)	31,576
Other financing sources (us	es)			
Operating transfers in		25,000	32,000	7,000
Operating transfers out	(250,514)			
operating transfers out	(2307311)	(2007330)	(2007)00	(12/300)
Total other finance	ing			
sources (uses)	(245,514)	(274,556)	(254,988)	19,568
Net change in fund balance	(201 150)	(421 926)	(270 702)	) 51,144
wee change in fund paralice	(301,130)	(421,920)	(3/0,/02)	) 51,144
Fund balance, July 1	1,492,371	1,492,371	1,492,371	
Fund balance, June 30	\$ 1,111,221	\$ 1,070,445	\$ 1,121,589	\$ 51,144
•			· · · · · · · · · · · · · · · · · · ·	



#### OTHER SUPPLEMENTAL INFORMATION

#### GENERAL FUND STATEMENT OF REVENUES YEAR ENDED June 30, 2008

Local sources	
Property taxes	\$ 2,247,069
Tuition	71,865
Interest on invested balances	34,539
Sale of school property	41,860
Miscellaneous	70,660
Total local sources	2,465,993
State sources	
Foundation	10,203,945
At risk	373,858
Adult education	257,342
Early childhood education	61,200
Declining enrollment	46,075
Vocational education	24,218
Special education	301,416
Durant Settlement	12,725
Total state sources	11,280,779
Federal sources	
Title I Part A	368,075
Title II Part D	2,986
Title V LEA allocation	1,923
Adult basic education	120,000
CTE Perkins/Tech Prep	13,408
Drug free schools	6,179
I.D.E.A. program	200,500
Title IIA Improving Teacher Quality	109,587
Medicaid outreach	35,525
Total federal sources	858,183
Interdistrict sources	
Durant settlement	7,815
Special education	207,376
Total interdistrict sources	215,191
Total revenues	<u>\$ 14,820,146</u>

#### OTHER SUPPLEMENTAL INFORMATION

#### GENERAL FUND STATEMENT OF EXPENDITURES YEAR ENDED June 30, 2008

T	TEAR ENDED Dulle 30, 2006	
Instruction		
Basic Programs		
Elementary		
Salaries		\$ 1,614,000
Employee benefits		835,876
Purchased services		48,428
Supplies, material,	and other	123,218
Capital outlay		
		2,621,522
Middle school		
Salaries		1,399,174
Employee benefits		776,313
Purchased services		62,180
Supplies, material,	and other	122,484
Capital outlay		· <del>-</del>
111		2,360,151
High school		, , -
Salaries		1,545,790
Employee benefits		791,266
Purchased services		78,835
Supplies, material,	and other	136,254
Capital outlay	and other	
capital odelay		2,552,145
Pre-School		2,332,113
Salaries		93,772
Employee benefits		39,170
Purchased services		
	and athor	1,561
Supplies, materials	, and other	1,835
		126 220
		136,338
Total basic pro	ograme	7,670,156
TOTAL DASIC PIC	DGI AIIIS	7,070,130
Added needs		
Special education		
Salaries		801,515
Employee benefits		386,360
Purchased services		35,745
Supplies, material,	and other	3,797
Supplies, material,	and other	
Compensatory education	on	1,227,417
Salaries	OII	217 200
		217,298
Employee benefits		84,355
Purchased services		-
Supplies, material,	and other	7,203
		308,856

#### OTHER SUPPLEMENTAL INFORMATION

## GENERAL FUND STATEMENT OF EXPENDITURES (Continued) YEAR ENDED June 30, 2008

Career and technical education	
Salaries	59,387
Employee benefits	45,423
Purchased services	25,376
Supplies, materials, and other	39,338 169,524
	109,524
Total added needs	1,705,797
Adult education services	
Basic	
Salaries	240,860
Employee benefits	103,438
Purchased services	8,389
Supplies, materials, and	<u> 12,625</u>
Total adult education services	365,312
Total instruction	9,741,265
Supporting services	
Pupil services	
Guidance services	
Salaries	254,346
Employee benefits	151,944
Supplies, materials, and other	4,613
	410,903
Other pupil services	
Salaries	2,022
Employee benefits	535
	2,557
Total pupil services	413,460
Instructional staff services	
Improvement of instruction	
Purchased services	30,955
T 11	
Library Salaries	02 070
	92,079
Employee benefits Purchased services	39,519 600
	19,134
Supplies, materials, and other	151,332
Audio-visual	- ,
Supplies, materials, and other	11,892
Total instructional staff services	194,179
- 30 -	101,110

#### OTHER SUPPLEMENTAL INFORMATION

## GENERAL FUND STATEMENT OF EXPENDITURES (Continued) YEAR ENDED June 30, 2008

Supplies, materials, and other 17  Executive administration Salaries 166 Employee benefits 88 Purchased services 38	1,248 7,524 1,772 5,930 3,484 3,531 5,741 0,686
Supplies, materials, and other 17  Executive administration Salaries 166 Employee benefits 88 Purchased services 38	7,524 ,772 5,930 3,484 3,531 5,741 0,686
Executive administration Salaries Employee benefits Purchased services	5,930 3,484 3,531 5,741 0,686
Salaries 166 Employee benefits 88 Purchased services 38	3,484 3,531 5,741 0,686
Salaries 166 Employee benefits 88 Purchased services 38	3,484 3,531 5,741 0,686
Employee benefits 88 Purchased services 38	3,484 3,531 5,741 0,686
Purchased services 38	3,531 5,741 0,686
	5,741 ),686
	<u>,686</u>
<del></del>	
300	458
Total general administrative services 462	,, 100
School administrative services Office of the principal	
	714
Employee benefits 276	5,094
Purchased services	1,309
	2,003
Capital outlay	
Total school administrative services 882	2,120
Business services	
Fiscal services	
Salaries 150	,195
Employee benefits 84	1,074
Purchased services	,226
Supplies, materials, and other3	<u>,205</u>
253	3,700
Other services	
Salaries	_
Employee benefits	_
Purchased services 52	2,684
	2,643
Capital outlay	
105	5,327
Total business services 359	0,027

### OTHER SUPPLEMENTAL INFORMATION GENERAL FUND

### STATEMENT OF EXPENDITURES (Continued) YEAR ENDED June 30, 2008

Operation and maintenance services	
Operation and maintenance Salaries	541,484
Employee benefits	417,943
Purchased services	306,618
Supplies, materials, and other	416,180
Capital outlay	
Total operation and maintenance services	1,682,225
Pupil transportation services	
Pupil transportation	
Salaries	297,096
Employee benefits	142,292
Purchased services	12,067
Supplies, materials, and other	118,249
Capital outlay	94,170
Total pupil transportation services	663,874
Other supporting services	
Technology services	
Salaries	122,756
Employee benefits	60,252
Purchased services	48,183
Supplies, materials, and other	6,546
Capital outlay	24,941
Total technology services	262,678
Total supporting services	4,920,021
Community services	
Community education	
Salaries	84,858
Employee benefits	33,449
Purchased services	-
Supplies, materials, and other	<u>339</u>
Total community education	118,646
Debt service	
Principal payments	75,000
Interest	81,008
Total debt service	156,008
Total expenditures	<u>\$ 14,935,940</u>

#### OTHER SUPPLEMENTAL INFORMATION

### COMBINING BALANCE SHEET NONMAJOR GOVERNMENTAL FUNDS June 30, 2008

	Special Revenue				: Funds		
<u>ASSETS</u>		Food Services	_A	thletics		Total	
Cash and cash equivalents Accounts receivable Due from other governmental units Due from other funds Inventory	\$	104,372 - - - 8,887	\$	31,000 230 - - -	\$	135,372 230 - - 8,887	
Total assets	\$	113,259	\$	31,230	\$	144,489	
LIABILITIES AND FUND BALANCES  Liabilities:    Accounts payable    Accrued payroll    Accrued benefits    Due to other funds	\$	10,113 - - 39,336	\$	620 2,719 1,341 25,000	\$	10,733 2,719 1,341 64,336	
Total liabilities		49,449		29,680		79,129	
Fund balances: Reserved: Inventory Unreserved: Undesignated Total fund balances		8,887 54,923 63,810		- 1,550 1,550		8,887 56,473 65,360	
Total liabilities and fund balances	\$	113,259	\$	31,230	\$	144,489	

#### OTHER SUPPLEMENTAL INFORMATION

## COMBINING STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES - NONMAJOR GOVERNMENTAL FUND YEAR ENDED June 30, 2008

	Special Revenue Funds				
	Food <u>Services</u> <u>Athletics</u> <u>Total</u>				
Revenues:					
Local sources	\$ 388,717 \$ 112,468 \$ 501,185				
State sources	48,101 - 48,101				
Federal sources	323,488 - 323,488				
Total revenues	760,306 112,468 872,774				
Expenditures:					
Food services	726,589 - 726,589				
Athletics					
Total expenditures	726,589 401,920 1,128,509				
Excess (deficiency) of revenues over expenditures	33,717 (289,452) (255,735)				
Other Financing Sources (Uses): Operating transfers in Operating transfers out	- 286,988 286,988 (32,000) - (32,000)				
Total other financing sources (uses)	(32,000)286,988254,988				
Net change in fund balances	1,717 (2,464) (747)				
Fund balances, July 1	62,093 4,014 66,107				
Fund balances, June 30	<u>\$ 63,810</u> <u>\$ 1,550</u> <u>\$ 65,360</u>				

#### OTHER SUPPLEMENTAL INFORMATION

# FOOD SERVICE SPECIAL REVENUE FUND STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES - BUDGET AND ACTUAL YEAR ENDED June 30, 2008

		<u>Budget</u>	Actual	Over (Under) Budget
Revenues:	1.			
Local sources	\$	377,037		\$ 11,680
State sources		48,101	48,101	_
Federal sources		320,000	323,488	3,488
Total revenues		745,138	760,306	15,168
Expenditures:				
Salaries		249,501	247,696	(1,805)
Employee benefits		96,859	92,266	(4,593)
Purchased services		12,761	12,399	(362)
Supplies, material, and other		356,579	344,840	(11,739)
Capital outlay		32,563	29,388	(3,175)
Total expenditures		748,263	726,589	(21,674)
Excess (deficiency)				
of revenues over		(2.105)	22 515	26.040
expenditures		(3,125)	33,717	36,842
Other Financing Sources (Uses): Operating transfers out		(25,000)	(32,000)	7,000
Excess (deficiency) of revenues over expenditures and other sources		(28,125)	1,717	29,842
Fund balances, July 1		62,093	62,093	
Fund balances, June 30	\$	33,968	\$ 63,810	<u>\$ 29,842</u>

#### OTHER SUPPLEMENTAL INFORMATION

# ATHLETIC SPECIAL REVENUE FUND STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES - BUDGET AND ACTUAL YEAR ENDED June 30, 2008

	 Budget	Actual .	Over (Under) Budget
Revenues: Local sources	\$ 109,544	\$ 112,468	\$ 2,924
Expenditures: Salaries Employee benefits Purchased services Supplies, material, and other Capital outlay	 235,067 61,475 54,843 37,007 20,708	230,147 58,282 54,839 37,958 20,694	(4,920) (3,193) (4) 951 (14)
Total expenditures	 409,100	401,920	(7,180)
Excess (deficiency) of revenues over expenditures	(299,556)	(289,452)	10,104
Other Financing Sources: Operating transfers in	 299,55 <u>6</u>	286,988	(12,568)
Excess (deficiency) of revenues over expenditures and other financing sources	_	(2,464)	(2,464)
Fund balances, July 1	 4,014	4,014	
Fund balances, June 30	\$ 4,014	1,550	\$ (2,464)

#### OTHER SUPPLEMENTAL INFORMATION

## STUDENT ACTIVITIES AGENCY FUND STATEMENT OF CHANGES IN ASSETS AND LIABILITIES YEAR ENDED June 30, 2008

Balances

June 30, 2007 Additions Deductions June 30, 2008

**ASSETS** 

Cash and cash equivalents \$ 145,127 \ \$ 374,931 \ \$ 369,080 \ \$ 150,978

**LIABILITIES** 

Due to student groups \$ 145,127 \& 374,931 \& 369,080 \& 150,978

#### OTHER SUPPLEMENTAL INFORMATION

## STATEMENT OF BONDED INDEBTEDNESS \$14,445,000 2003 General Obligation School Building and Site and Refunding Bonds

Year Ended		<u> Principal</u>	Inte		
June 30	<u>Rate</u>	<u>May 1</u>	November 1	<u>May 1</u>	<u> Total</u>
2009	3.00	\$ 735,000	\$ 244,506	\$ 244,506	\$ 1,224,012
2010	3.25	795,000	233,481	233,481	1,261,962
2011	3.25	860,000	220,563	220,563	1,301,126
2012	3.75	930,000	206,588	206,588	1,343,176
2013	4.00	1,005,000	189,150	189,150	1,383,300
2014	4.00	1,090,000	169,050	169,050	1,428,100
2015	4.25	1,180,000	147,250	147,250	1,474,500
2016	4.00	1,270,000	122,175	122,175	1,514,350
2017	4.375	1,370,000	96,775	96,775	1,563,550
2018	4.375	1,470,000	66,806	66,806	1,603,612
2019	4.50	1,540,000	34,650	34,650	1,609,300
		\$ 12,245,000	<u>\$ 1,730,994</u>	<u>\$ 1,730,994</u>	<u>\$15,706,988</u>

#### OTHER SUPPLEMENTAL INFORMATION

### STATEMENT OF BONDED INDEBTEDNESS \$645,000 1999 Energy Conservation Improvement Bonds

Year Ended		_Pr	<u>incipal</u>		Inte:	res	t	
June 30	<u>Rate</u>		May 1	Nov	rember 1		May 1	 Total
2009	5.00	\$	80,000	\$	2,000	\$	2,000	\$ 84,000

#### OTHER SUPPLEMENTAL INFORMATION

### STATEMENT OF BONDED INDEBTEDNESS YEAR ENDED June 30, 2008

1998 SCHOOL IMPROVEMENT BONDS

\$ 127,529

Balance payable as follows:

<u>Year</u>	Rate	I	nterest	<u>I</u>	Principal	 Total
2009	4.76	\$	6,372	\$	20,438	\$ 26,810
2010	4.76		1,517		7,419	8,936
2011	4.76		1,163		7,773	8,936
2012	4.76		794		8,142	8,936
2013	4.76		406		8,530	 8,936
Tot	.al	\$	10,252	\$	52,302	\$ 62,554

Interest and principal on the bonds of the above issue is payable annually on May 15. As part of the Durant Settlement the annual principal and interest payments are to be made directly by the State of Michigan.

## OTHER SUPPLEMENTAL INFORMATION SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS YEAR ENDED June 30, 2008

Federal Grantor/Pass-Through Grantor/ Program Title	Federal CFDA Number	Pass-Through Grantor's Number	Program or Award Amount
U.S. DEPARTMENT OF EDUCATION  Passed Through State Department  of Education:			
Title I - Educationally Deprived	84.010	0715300607 0815300708	\$ 307,209 342,005
Title V LEA allocation	84.298	0702500607 0802500708	388 1,923
Title II Part D	84.318	0742900607 0842900708	3,154 2,986
Title IIA Teacher Quality	84.367	0705200607 0805200708	107,430 109,587
Service Provider Self Review	84.027A	0704400607	4,500
Adult Basic Education Sec. 306 Instruction	84.002	081130810977	120,000
Total passed through MDE			
Passed Through State Department of Labor and Economic Growth:			
Vocational Rehabilitation Services	84.126		30,000
Passed Through Intermediate School District:			
CTE Perkins	84.048		13,408
Drug Free Schools	84.186		6,179
IDEA	84.027		200,500

Total passed through ISD

TOTAL DEPARTMENT OF EDUCATION (Continued on next page)

Accrued/ (Deferred) Revenue June 30, 2007	(Memo only) Prior Year Expenditures	Expenditures	<u>Receipts</u>	Accrued/ (Deferred) Revenue June 30, 2008
\$ 198,040	238,040	\$ 44,868 323,207	\$ 242,908 299,054	\$ - 24,153
198,040		368,075	541,962	24,153
388 	388		388 1,923 2,311	- - -
3,154	3,154	-	3,154	_
3,154		<u>2,986</u> 2,986	2,986 6,140	
37,430	107,430	109,587	37,430 87,175	- 22,412
37,430		109,587	124,605	22,412
4,200	4,200	-	4,200	-
		120,000	72,673	47,327
243,212		602,571	751,891	93,892
8,250	30,000	_	8,250	-
-		13,408	13,408	-
_		6,179	6,179	_
		200,500	200,500	
		220,087	220,087	
251,462		822,658 - 41	980,228	93,892

### OTHER SUPPLEMENTAL INFORMATION SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS - Continued YEAR ENDED June 30, 2008

Federal Grantor/Pass-Through Grantor/	Federal CFDA	Pass-Through Grantor's	Program or Award
Grantor/Program Title	Number _	Number	Amount
Grancor/Program incle	<u> Number</u>	Number	Amoure
U.S. DEPARTMENT OF AGRICULTURE			
Passed Through State Department of Education: Nutrition Cluster			
National School Lunch Program	10.555	071950 081950 071960 081960	38,585 33,242 175,140 155,863
National School Lunch Breakfast	10.553	071970 081970	65,855 64,433
Food Distribution Entitlement Commodities Bonus Commodities	10.550		38,477 795

TOTAL DEPARTMENT OF AGRICULTURE

#### U.S. DEPARTMENT OF HEALTH AND HUMAN SERVICES

Passed Through Intermediate School District:

Medicaid Outreach 93.778

TOTAL FEDERAL FINANCIAL ASSISTANCE

#### Notes:

- 1.\*Designates Major Program
- 2. Dollar threshold used to distinguish between Type A and Type B programs \$300,000.
- 3. Expenditures in this schedule are in agreement with amounts reported in the financial statements.
- 4. The amounts reported on the R7120 reconcile with this schedule.
- 5. This schedule has been prepared under the modified accrual basis of accounting.

Accrued/ (Deferred) (Memo only) Revenue Prior Year					(Def Re	Accrued/ (Deferred) Revenue	
<u>June 30, 2007</u>	<u>Expenditures</u>	<u>Exper</u>	<u>iditures</u>	Rec	<u>eipts                                    </u>	<u>June</u>	<u>30, 2008</u>
-	34,355		4,230		4,230		_
-			33,242		33,242		_
-	155,395		19,745		19,745		_
		*	155,863		155,863		
_		^	213,080		213,080		_
_	59,152		6,703		6,703		_
_	07,101		64,433		64,433		_
_		*	71,136		71,136		_
_			38,477		38,477		_
			795		79 <u>5</u>		
		*	39,272		39,272		
-			323,488		323,488		-
			<u>35,525</u>		<u>35,525</u>		
<del></del>			33,343		33,343	-	
<u>\$ 251,462</u>		<u>\$ 1,</u>	181,671	\$ 1,	339,241	\$	93,892



Norman & Paulsen, P.C.

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INDEPENDENT AUDITOR'S REPORT ON INTERNAL CONTROL
OVER FINANCIAL REPORTING AND ON COMPLIANCE
AND OTHER MATTERS BASED ON AN AUDIT FINANCIAL
STATEMENTS PERFORMED IN OF ACCORDANCE
WITH GOVERNMENT AUDITING STANDARDS

To the Board of Education Delton Kellogg Schools, Michigan

We have audited the financial statements of the governmental activities, each major fund, and the aggregate remaining fund information of Delton Kellogg Schools as of and for the year ended June 30, 2008, which collectively comprise Delton Kellogg Schools's basic financial statements and have issued our report thereon dated October 6, 2008. We conducted our audit in accordance with U.S. generally accepted auditing standards and the standards applicable to financial audits contained in Government Auditing Standards, issued by the Comptroller General of the United States.

Internal Control Over Financial Reporting - In planning and performing our audit, we considered Delton Kellogg Schools's internal control over financial reporting as a basis for designing our auditing procedures for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness on the Delton Kellogg Schools's internal control over financial reporting. Accordingly, we do not express an opinion on the effectiveness of the Delton Kellogg Schools's internal control over financial reporting.

A control deficiency exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent or detect misstatements on a timely basis. A significant deficiency is a control deficiency, or combination of control deficiencies, that adversely affects the entity's ability to initiate, authorize, record, process, or report financial data reliably in accordance with generally accepted accounting principles such that there is more than a remote likelihood that a misstatement of the entity's financial statements that is more than inconsequential will not be prevented or detected by the entity's internal control.

A material weakness is a significant deficiency, or combination of significant deficiencies, that results in more than a remote likelihood that a material misstatement of the financial statements will not be prevented or detected by the entity's internal control. Delton Kellogg Schools Page 2

Our consideration of internal control over financial reporting was for the limited purpose described in the first paragraph of this section and would not necessarily identify all deficiencies in internal control that might be significant deficiencies or material weaknesses. We did not identify any deficiencies in internal control over financial reporting that we consider to be material weaknesses, as defined above.

Compliance and Other Matters - As part of obtaining reasonable assurance about whether Delton Kellogg Schools's financial statements are free of material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit and, accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under Government Auditing Standards.

This report is intended solely for the information and use of the Board of Education, management, and federal awarding agencies and pass-through entities and is not intended to be and should not be used by anyone other than these specified parties.

Noman & Parlow, P.C.

October 6, 2008





Norman & Paulsen, P.C.

Carthurd Public Accountants

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REPORT ON COMPLIANCE WITH REQUIREMENTS APPLICABLE TO EACH MAJOR PROGRAM AND INTERNAL CONTROL OVER COMPLIANCE IN ACCORDANCE WITH OMB CIRCULAR A-133

To the Board of Education Delton Kellogg Schools, Michigan

Compliance - We have audited the compliance of Delton Kellogg Schools with the types of compliance requirements described in the U.S. Office of Management and Budget (OMB) Circular A-133 Compliance Supplement that are applicable to each of its major federal programs for the year ended June 30, 2008. Delton Kellogg Schools' major federal programs are identified in the summary of auditor's results section of the accompanying schedule of findings and questioned costs. Compliance with the requirements of laws, regulations, contracts and grants applicable to each of its major federal programs is the responsibility of Delton Kellogg Schools' management. Our responsibility is to express an opinion on Delton Kellogg Schools' compliance based on our audit.

We conducted our audit of compliance in accordance with U.S. generally accepted auditing standards; the standards applicable to financial audits contained in Government Auditing Standards issued by the Comptroller General of the United States; and OMB Circular A-133. Audits of States, Local governments, and Non-Profit Organizations. Those standards and OMB circular A-133 require that we plan and perform the audit to obtain reasonable assurance about whether noncompliance with the types of compliance requirements referred to above that could have a direct and material effect on a major federal program occurred. An audit includes examining, on a test basis, evidence about Delton Kellogg Schools' compliance with those requirements and performing such other procedures as we considered necessary in the circumstances. We believe that our audit provides a reasonable basis for our opinion. Our audit does not provide a legal determination Delton Kellogg Schools' compliance with those requirements.

In our opinion, Delton Kellogg Schools complied, in all material respects, with the requirements referred to above that are applicable to each of its major Federal programs for the year ended June 30, 2008.

Donaid L. Pausen, CPA
Paulell J. Monahian, CPA
8 non S. A. Gosling, CPA
Michael P. Wilson, CPA
Rick L. Strawer, CPA
Jonni T. Norman (1941) 1982)

Internal Control over Compliance - The management of Delton Kellogg Schools is responsible for establishing and maintaining effective internal control over compliance with the requirements of laws, regulations, contracts and grants applicable to federal programs. In planning and performing our audit, we considered Delton Kellogg Schools internal control over compliance with the requirements that could have a direct and material effect on a major federal program in order to determine our auditing procedures for the purpose of expressing our opinion on compliance, but not for the purpose of expressing an opinion on the effectiveness of Delton Kellogg Schools' internal control over compliance. Accordingly, we do not express an opinion on the effectiveness of the Entity's internal control over compliance.

A control deficiency in an entity's internal control over compliance exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent or detect noncompliance with a type of compliance requirement of a federal program on a timely basis. A significant deficiency is a control deficiency, or combination of control deficiencies, that adversely affects the entity's ability to administer a federal program such that there is more than a remote likelihood that noncompliance with a type of compliance requirement of a federal program that is more than inconsequential will not be prevented or detected by the entity's internal control.

A material weakness is a significant deficiency, or combination of significant deficiencies, that results in more than a remote likelihood that material noncompliance with a type of compliance requirement of a federal program will not be prevented or detected by the entity's internal control:

Our consideration of the internal control over compliance was for the limited purpose described in the first paragraph of this section and would not necessarily identify all deficiencies in internal control that might be significant deficiencies or material weaknesses. We did not identify any deficiencies in internal control over compliance that we consider to be material weaknesses, as defined above.

This report is intended solely for the information and use of the Board of Education, management and federal awarding agencies and pass-through entities and is not intended to be and should not be used by anyone other than these specified parties.

Novan : Pandon, P.C.

October 5, 2008

#### SCHEDULE OF FINDINGS AND QUESTIONED COSTS YEAR ENDED June 30, 2008

- 1. Summary of auditor's results:
  - (i) An unqualified opinion was issued on the financial statements.
  - (ii) No material weakness or significant deficiency in internal control were disclosed by the audit of the financial statements.
  - (iii) The audit disclosed no noncompliance.
  - (iv) No material weakness or significant deficiency in internal control over major programs were disclosed by the audit.
  - (v) An unqualified opinion was issued on Compliance for major programs.
  - (vi) No audit findings were disclosed.
  - (vii) Major programs: U.S. Department of Agriculture

#### Child Nutrition Cluster:

- 10.553 School Breakfast Program
- 10.555 National School Lunch Program
- 10.550 Commodities
- (viii) Dollar threshold used to distinguish between Type A and Type B programs: \$300,000
- (ix) Delton Kellogg Schools qualified as a low-risk auditee.
- 2. Findings relating to the financial statements which are required to be reported in accordance with GAGAS.

#### NONE

3. Findings and questioned costs for Federal awards.

#### NONE

4. Prior year findings:

NONE



Norman & Paulsen, P.C.

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#### AUDIT-RELATED COMMUNICATIONS

To the Board of Education Delton Kellogg Schools

We have audited the financial statements of the governmental activities, each major fund and the aggregate remaining fund information of Delton Kellogg Schools (the "School District") for the year ended June 30, 2008, and have issued our report thereon dated October 6, 2008. Professional standards require that we provide you with the following information related to our audit.

Our Responsibility Under U.S. Generally Accepted Auditing Standards and Government Auditing Standards

As stated in our engagement letter dated April 23, 2008, our responsibility, as described by professional standards, is to express opinions about whether the financial statements prepared by management with your oversight are fairly presented, in all material respects, in conformity with U.S. generally accepted accounting principles. Our audit of the financial statements does not relieve you or management of your responsibilities.

Our responsibility is to plan and perform the audit to obtain reasonable, but not absolute, assurance that the financial statements are free of material misstatement.

We are responsible for communicating significant matters related to the audit that are, in our professional judgment, relevant to your responsibilities in overseeing the financial reporting process. However, we are not required to design procedures specifically to identify such matters.

#### Compliance

As part of obtaining reasonable assurance about whether the financial statements are free of material misstatement, we performed tests of the School District's compliance with certain provisions of laws, regulations, contracts, and grants. However, the objective of our tests was not to provide an opinion on compliance with such provisions.

Donald L. Paulien, CPA.
Patrick J. Monahan, CPA.
Bruce S. A. Gosling, CPA.
Michael R. Wilson, CPA.
Rick J. Straware, CPA.
Jamel T. Norman (1941-1982).

#### Internal Controls

As part of our audit, we considered the internal control of the School District. Such considerations were solely for the purpose of determining our audit procedures and not to provide any assurance concerning such internal control.

Our consideration of internal control was for the limited purpose described in the preceding paragraph and would not necessarily identify all deficiencies in internal control that might be significant deficiencies or material weaknesses. However, as discussed below, we identified certain deficiencies in internal control that we consider to be significant deficiencies or material weaknesses.

A control deficiency exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent or detect misstatements on a timely basis. A significant deficiency is a control deficiency, or a combination of control deficiencies, that adversely affects the School District's ability to initiate, authorize, record, process, or report financial data reliably in accordance with generally accepted accounting principles such that there is more than a remote likelihood that a misstatement of the School District's financial statements that is more than inconsequential will not be prevented or detected by the School District's internal control.

A material weakness is a significant deficiency, or a combination of significant deficiencies, that results in more than a remote likelihood that a material misstatement of the financial statements will not be prevented or detected by the District's internal control.

We consider the following deficiencies to be a material weakness in internal controls:

None Noted

We consider the following deficiencies to be significant deficiencies in internal control:

None Noted

#### Planned Scope and Timing of the Audit

We performed the audit according to the planned scope and timing previously communicated to you in our meeting about planning matters on June 12, 2008.

#### Qualitative Aspects of Accounting Practices

Management is responsible for the selection and use of appropriate accounting policies. The significant accounting policies used by Delton Kellogg Schools are described in Note I to the financial statements. No new accounting policies were adopted and the application of existing policies was not changed during the year. We noted no transactions entered into by Delton Kellogg Schools during the year for which there is a lack of authoritative guidance or consensus. There are no significant transactions that have been recognized in the financial statement in a different period than when the transaction occurred.



Accounting estimates are an integral part of the financial statements prepared by management and are based on management's knowledge and experience about past and current events and assumptions about future events. Certain accounting estimates are particularly sensitive because of their significance to the financial statements and because of the possibility that future events affecting them may differ significantly from those expected. The most sensitive estimates affecting the financial statements were:

#### Depreciation

We evaluated the key factors and assumptions used to develop the estimates in determining that they are reasonable in relation to the financial statements taken as a whole.

The disclosures in the financial statements are neutral, consistent, and clear. Certain financial statement disclosures may be particularly sensitive because of their significance to financial statement users. We did not identify any sensitive disclosures.

#### No Difficulties Encountered in Performing the Audit

We encountered no significant difficulties in dealing with management in performing and completing our audit.

#### Corrected and Uncorrected Misstatements

Professional standards require us to accumulate all known and likely misstatements identified during the audit, other than those that are trivial, and communicate them to the appropriate level of management. Management has corrected all such misstatements. In addition, none of the misstatements detected as a result of audit procedures and corrected by management were material, either individually or in the aggregate, to the financial statements taken as a whole.

#### No Disagreements with Management

For purposes of this letter, professional standards define a disagreement with management as a financial accounting, reporting, or auditing matter, whether or not resolved to our satisfaction, that could be significant to the financial statements or the auditor's report. We are pleased to report that no such disagreements arose during the course of our audit.

#### Management Representations

We have requested certain representations from management that are included in the management representation letter dated October 6, 2008.



#### Management Consultations with Other Independent Accountants

In some cases, management may decide to consult with other accountants about auditing and accounting matters, similar to obtaining a "second opinion" on certain situations. If a consultation involves application of an accounting principle to the governmental unit's financial statements or a determination of the type of auditor's opinion that may be expressed on those statements, our professional standards require the consulting accountant to check with us to determine that the consultant has all the relevant facts. To our knowledge, there were no such consultations with other accountants.

#### Other Audit Findings or Issues

We generally discuss a variety of matters, including the application of accounting principles and auditing standards, with management each year prior to retention as Delton Kellogg Schools' auditors. However, these discussions occurred in the normal course of our professional relationship and our responses were not a condition to our retention.

This information is intended solely for the information and use of the Board of Education and management of Delton Kellogg Schools and is not intended to be and should not be used by anyone other than these specified parties.

We are pleased to serve as the School District's auditors. If there are any questions about the audited financial statements or the contents of this letter, we would welcome the opportunity to discuss them at your convenience.

Novem & Pardon, P.C.

Sincerely,

October 6, 2008